



AI summary

The Future of Investment & Innovation

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Participants

Sergio Argento

Managing Partner, IMPACTA [Capital]

Alexandra Vidyuk

Founder & General Partner, Beyond Earth Ventures

Jassem Nasser

Chief Growth Officer, Space Services at Space42

Jacqueline Chan

Partner, MILBANK LLP

Etienne MAILLARD

Business Development Manager APAC, Infinite
Orbits

Summary

The session explored the future of investment and innovation in space, focusing on the interplay between public and private funding, technological advancements, and market shifts. Alexandra Vidyuk highlighted how decreased launch costs, advancements in materials, and commercialisation have reshaped space as an investment frontier. She underscored the role of disciplined investing amidst hype and the emergence of promising sectors like orbital data centres and solar technologies. Vidyuk also discussed SpaceX's IPO as a pivotal event that could attract loyal capital and spur entrepreneurial activity, while noting the importance of leveraging government-backed grants and budgets, particularly in deep-tech sectors.



Sergio Argento emphasised the shift in investment strategies over recent years, noting the rapid convergence of space with technologies like AI and blockchain. He pointed out that competition and vertical integration across the value chain—spanning energy, manufacturing, and deployment—have been key drivers of growth. However, he also warned of a potential cooling period following the anticipated influx of capital post-SpaceX IPO. Argento suggested that crowdfunding and mass entrepreneurship could emerge as significant future funding mechanisms, enabling broader participation in the space economy.

Jassem Nasser provided insights into Space42's capital allocation approach, which prioritises satellite communication and geospatial analytics. He noted that space innovation often relies on government backing to transition into commercially sustainable models. Nasser highlighted the importance of regulatory adaptation to match technological progress, particularly for emerging applications like direct-to-device (D2D) connectivity. He underscored the convergence of terrestrial and satellite technologies as a transformative force, arguing that regulatory frameworks would be critical to unlocking the next phase of growth in the space sector.

Etienne Maillard shared perspectives from Infinite Orbits, focusing on the importance of in-orbit demonstrations for validating technologies and business models. He highlighted innovations in geostationary satellite life extension, which offer operators flexibility, reduced capital expenditure, and operational continuity. Maillard stressed the role of government programmes in supporting such technologies, citing examples of effective public-private partnerships in countries like France and Japan. He advocated for Singapore's potential to become a regional hub for space innovation, supported by its newly established space agency.



The panel collectively agreed on the critical role of public-private partnerships in enabling space innovation, with several speakers citing examples of successful collaborations. They noted differences in funding models across countries, with NASA's commercial contracts contrasting sharply with China's and Russia's state-centric approaches. The speakers praised Japan's Space Strategy Fund as a model for fostering innovation through structured funding mechanisms. They also pointed out the need for diversified funding sources, including venture capital, philanthropy, and potentially pension funds.

Looking ahead, the panel identified key factors to unlock growth in the next 24 months. These included the success of SpaceX's IPO, regulatory adaptations to support emerging use cases, and advancements in in-orbit demonstrations. Some speakers warned of increased geopolitical competition for space resources, potentially leading to "space cold wars." Others envisioned crowdfunding and alien technology transfer as transformative possibilities. The session concluded with optimism about the sector's growth potential, tempered by the recognition of challenges in regulation, funding, and international cooperation.

Takeaways

Space Technology Investment Is Booming Amidst Reduced Costs and Increased Opportunities

The space industry is witnessing unprecedented growth, driven by reduced costs of launching payloads and global interest in innovations like orbital data centres and in-orbit services. This confluence of factors has created a ripe environment for venture capital, with significant opportunities emerging in materials science, energy infrastructure, and advanced robotics.

Public-Private Partnerships Are Critical for Advancing Space Innovation

Government funding remains a cornerstone for space technology development, with numerous examples of successful collaborations between public agencies and private companies. While countries like the US, France, Japan, and Singapore demonstrate robust frameworks for fostering these partnerships, panellists emphasised the need for more extensive and streamlined regulatory frameworks to support commercial endeavours.

Global Competition and Geopolitical Tensions Are Accelerating Space Innovation

The panel identified geopolitical rivalries, especially between the US and China, as a significant driver of innovation in space technologies. This competition, fuelled by national pride and government budgets, is expected to catalyse advancements across areas such as artificial general intelligence (AGI), fusion energy, and lunar exploration.

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