

Case Study

The Power of Test and Repeat (T&R) Model

How Fashion Brands Are Reducing Inventory Risks and Responding to Customer-Driven Demand



manny Al

When Production
Planning Teams talk
with us, we typically
hear...



"30% of our stock is unsold, stockouts are common, 40% inventory is being discounted."

Production and Sourcing Director, \$2Bn Turnover Brand

Options when excess inventory is a problem

Proactive 02 01 "Test and repeat" Improved Buying Model / Demand Forecasting **Risks** Risks Risk of stockouts if demand is Requires rapid decision-making and accurate trend forecasting on the underestimated. design side. Requires accurate market data and forecasting models 60%+ Exit Margin 65-70% Exit Margin

Reactive

03 In-season Markdown Sales 04
Partnerships with
Off-price Retailers

Risks

High risk of cannibalisation of sales from new, full-priced models.

Brand Dilution.

Risks

Sacrificed margins, as compared to onsite.

Brand Dilution.

50% Exit Margin

42% Exit Margin

Suitability
Introducing the
Test and repeat
Model



Test MOQ 200

Launch a small batch of new products to gauge market interest





repeat MOQ 5000

Reorder production for products that show strong demand



Case Study

Test & repeat model's speed provides a commercial lifeline

Context

Retailer with £560mn of unsold merchandise was searching for a new commercial model to reduce stock risk and improve cash generation.

Implementation

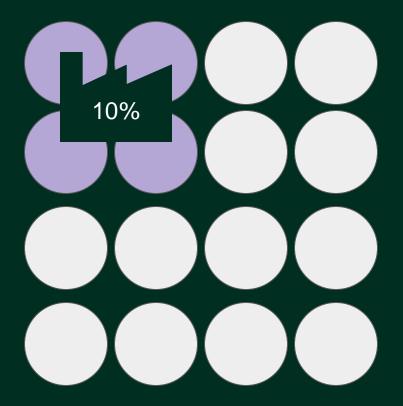
Launched "Test and repeat" to bring stock into the business on a 3 week lead time, in a MOQ of 200, Repeats between 200 - 2000.

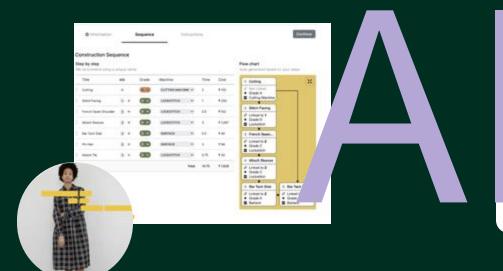
Results

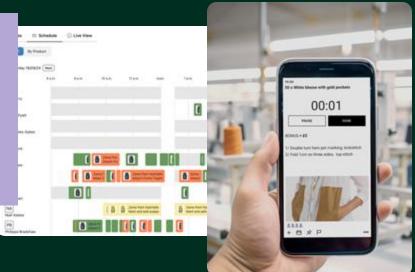
500+ products were launched over 6 months, and the quicker adaptation to market trends contributed to 30% rise in order profitability YoY.

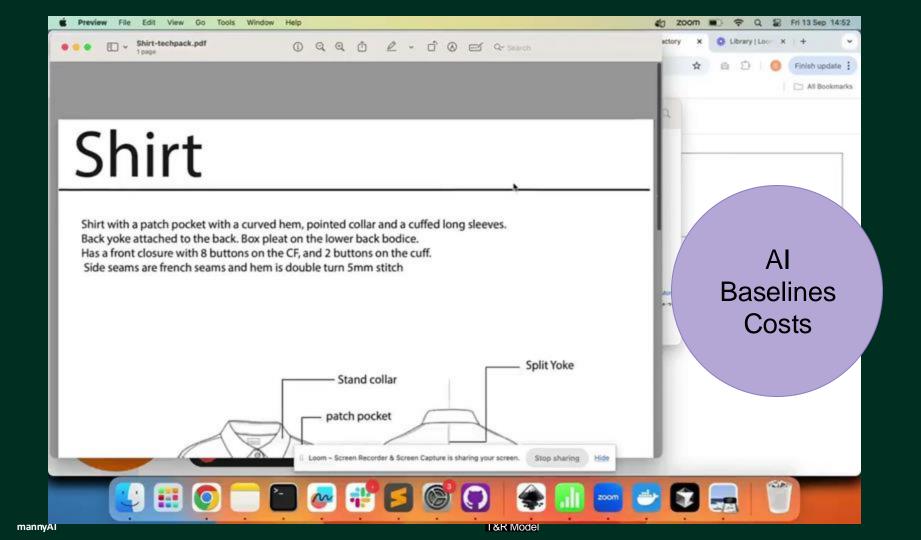
\$2Bn Turnover Brand

Results	
Sell through Rate	3x faster sell-through than average stock
Average Cover	Around <mark>6 weeks shorter</mark> than BAU
Average Discount Depth	15ppts shallower
Gross Basket Value	>£50 higher
Average Customer Age	2.5 years younger

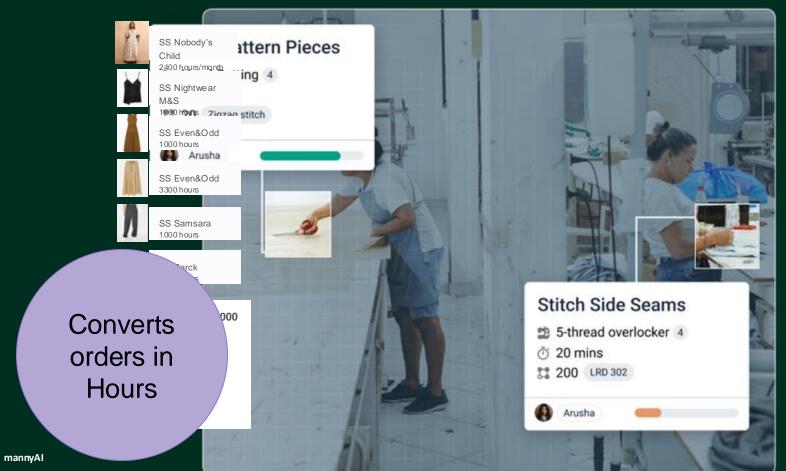


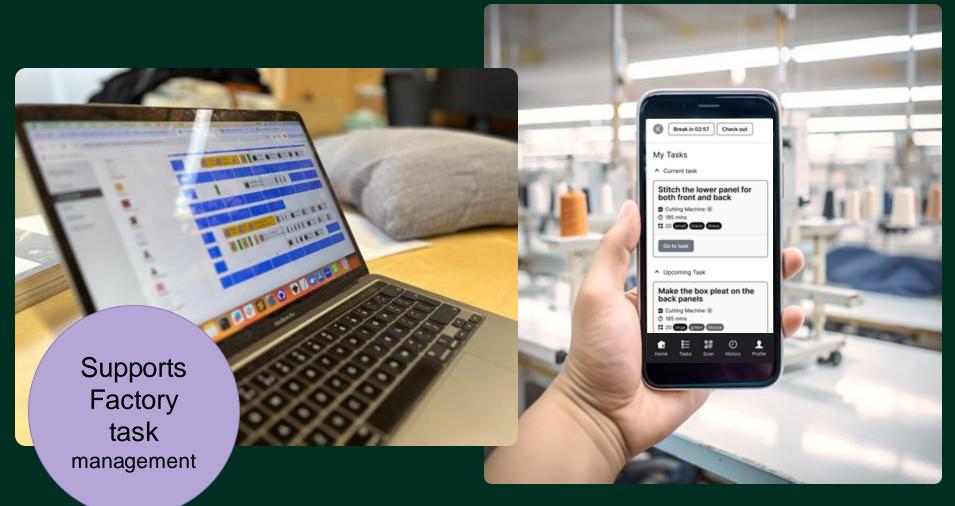


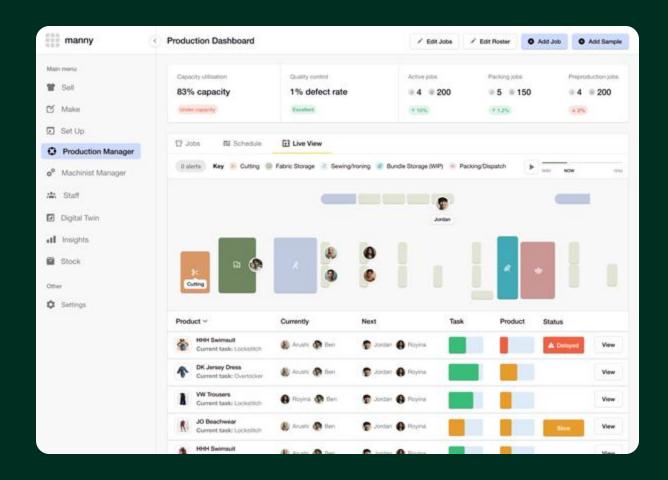




Capacity Visibility







Case Study

Test & repeat model's speed provides a commercial lifeline



30% YoY profitability

Brands

30%

emissions

reduction

Sell through Rate

3x faster sell-through

Average Cover

Around 6 weeks shorter

Average Discount Depth

15ppts shallower

Gross Basket Value

>£50 higher

Factories

Factory Utilization

Rate

95%

On Time Delivery

80%

Profit Margin

20%

mannyAl = Software + Service + Methodology





We go through your factory list and identify 2 factories to implement the programme.

Link Fabric Supplier Link Label Supplier Link Trims Supplier

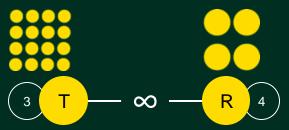
OR

Introduce you to our Partner Factory and Fabric Suppliers



Select Test Products

Work with the design and marketing teams to identify small, strategic batch of products to test.

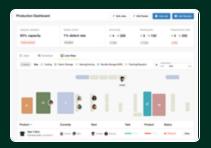


Launch and Monitor

Set up real-time monitoring of sales data, customer feedback, and online engagement (e.g., website clicks, social media interactions).



For successful products, rapidly scale up production to meet demand.





Suitability Ideal Use Cases for Test and repeat



Fashion-Forward Collections (not stable product lines)

Ideal for fast fashion brands that need to adapt to trends quickly.



E-commerce Sales (not wholesale orders)

Works well for direct-to-consumer brands that can quickly adjust their offerings based on online data.





Contact us today

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