

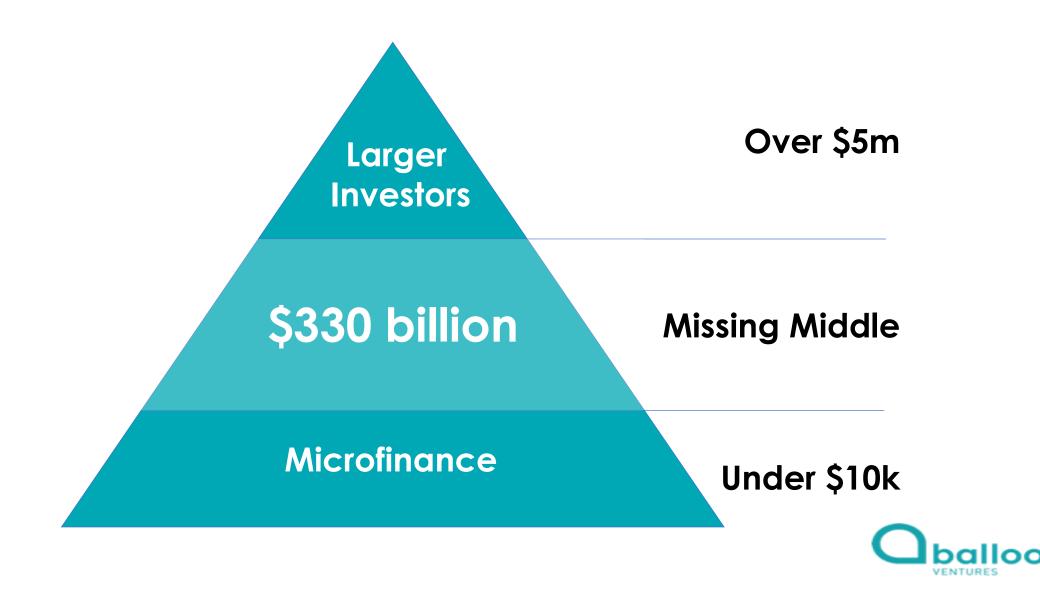


DCED Global Seminar 2024

Balloon Ventures – Lending to SMEs



A lot of financing is needed for SMEs!



SMEs aren't all the same

We finance 'boring businesses'







Significant Costs

 Cost of capital 20-25%

- 10-15% annual interest in USD
- 10% foreign
 exchange losses per
 year (if lending in
 local currency)



Significant Costs

- 1. Cost of capital
- 2. **Defaults 10-15%**
- 7 of 19 million

 accounts with the
 Kenyan Credit Bureau
 have been in default
- SME Non performing loans 10% to 20%
- More defaults in East Africa vs India

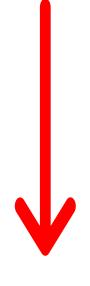


Significant Costs

- 1. Cost of capital
- 2. Defaults
- 3. Operating costs ~10%

- Hard to digitize
- Expensive face to face evaluation
- Relatively small tickets



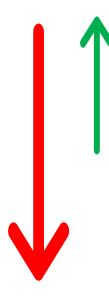


Up to 40-50% cost

E.g. on a \$50,000 loan

- \$5k cost of capital
- \$5k foreign exchange losses
- \$7,500 write-off costs
- \$5,000 staff/operating costs

\$22,500 total costs



Limited Return

- SMEs aren't that profitable
- Hard to get money out
 - 1. Debt
 - 2. Revenue/profit share
 - 3. Equity

Our Solution to this problem

We bundle a loan + support as a PRODUCT



A loan

- \$10k-\$250k
- 1-3 years

Business support

- 6 months
- Management focus

Good Jobs

 Contracts for all employee



We half the cost of lending

Better unit economics

• Cost of capital:

10% → 5%

• FX loss:

10%

Operating Costs

10% → 5%

Default Costs

10% → 3%

\$22,500 → \$11,500

Businesses funded

450

Total portfolio turnover

\$180m annually

Jobs improved/created

5500

Total Capital Invested

\$12.5m

Annual revenue increase

\$23m growth

Customers reached

1 million



"Commercial Banks only look for you when you are in arrears. With Balloon Ventures there is post-investment support, the team would come to train us on customer service and how to manage our financial records. Our profit has tripled, employee salaries have increased, and there is better retention of employees.

Ms. Joanne Agero, Proprietor, Mama Lina and Mama Arshavin.



Lending to more women

A research study with VSO and Palladium found 2 key findings:

- i. "Women-owned businesses are generally small and need smaller amounts of loans"
- ii. "Lack of properties sufficient to secure **collateral**."

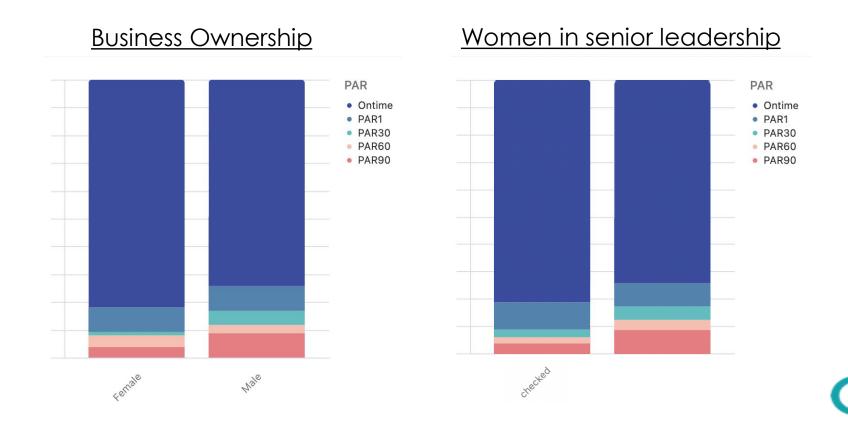




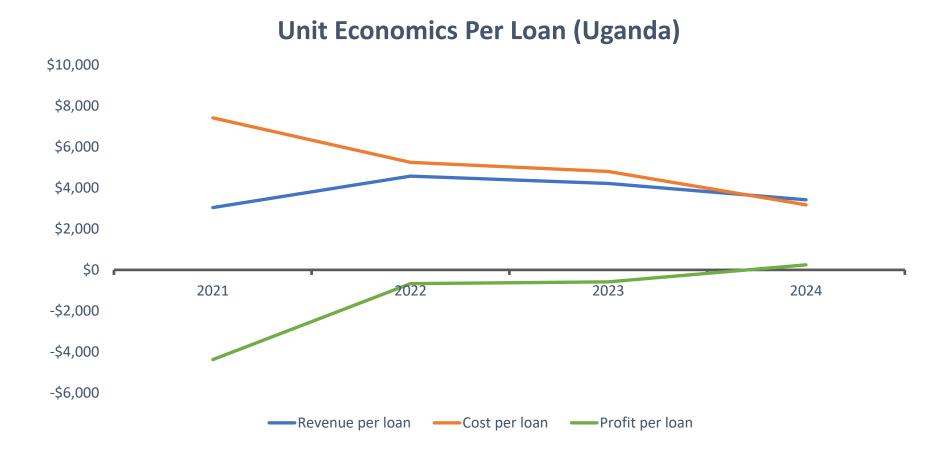
Women repay our loans better

Non performing loans

- 8% vs 3.5% for female owned
- 9% vs 4.3% where 30%+ women in leadership

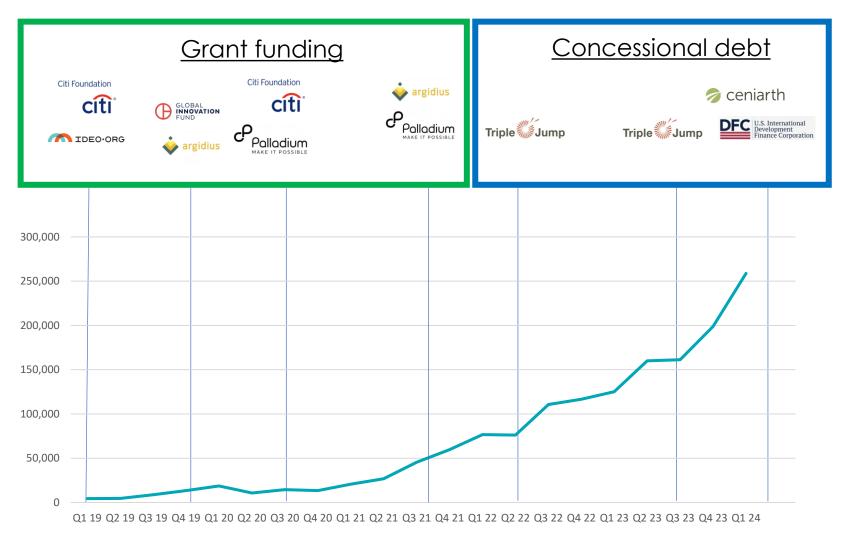


Moving towards profitability





Financing raised over time



Quarterly loan interest revenue in USD

How to get more money to SMEs?

- 1. Provide affordable capital
- 2. Ensure subsidy is fairly distributed
- 3. Pay for impact
- 4. Help improve the **enabling environment**



<u>Thank you</u>

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